

.

---

**From:** Connolly, Grace (DPH) <Grace.Connolly@state.ma.us>  
**Sent:** Monday, July 26, 2010 10:55 AM  
**To:** Han, Linda (DPH)  
**Subject:** FW: EHSFY11 Implementation Template  
**Attachments:** EHSFY11 Implementation Template 7-19-10 (2) (3).doc; FY 2011 Implementation Calculation 7-26-10.xls

---

**From:** McGuire, Thomas M (DPH)  
**Sent:** Monday, July 26, 2010 10:49 AM  
**To:** Connolly, Grace (DPH)  
**Subject:** EHSFY11 Implementation Template

Hi Grace,

Here is the Implementation Template for 4516-1000. I have also included a spreadsheet on how the cut has been absorbed. Looking at the Line Item/Revenue Source Code & Description blocks, I sure where they are coming from. Looking at past templates it has been left blank.